

## LONDON BOROUGH OF CROYDON

<b>REPORT:</b>	Health and Wellbeing Board	
<b>DATE OF DECISION</b>	18 <sup>th</sup> October 2023	
<b>REPORT TITLE:</b>	South West London Integrated Care Partnership Strategy and Joint Forward Plan	
<b>CORPORATE DIRECTOR / DIRECTOR:</b>	Matthew Kershaw, Place Based Leader for Health	
<b>LEAD OFFICER:</b>	Hilary Williams, Interim Joint Director of Transformation and Commissioning, South West London Integrated Care Board (Croydon) and Croydon Health Services NHS Trust	
<b>LEAD MEMBER:</b>	Councillor Yvette Hopley	
<b>DECISION TAKER:</b>	Health and Wellbeing Board	
<b>AUTHORITY TO TAKE DECISION:</b>	Constitution of the London Borough of Croydon - Part 4.L It is a function of the Health and Wellbeing board to encourage, for the purpose of advancing the health and wellbeing of people in Croydon, persons who arrange for the provision of any health or social care services in Croydon	
<b>KEY DECISION?</b> [Insert Ref. Number if a Key Decision]  <i>Guidance: A Key Decision reference number will be allocated upon submission of a forward plan entry to Democratic Services.</i>	No	N/A
<b>CONTAINS EXEMPT INFORMATION?</b>  <i>(* See guidance)</i>	No	Public
<b>WARDS AFFECTED:</b>	All	

# 1 SUMMARY OF REPORT

- 1.1 South West London is required to produce two plans, a system-wide plan 'the Integrated Care Partnership Strategy' and an NHS plan 'the Joint Forward Plan (JFP)'
- 1.2 The Integrated Care Partnership (ICP) Strategy draft document was discussed previously at the One Croydon Health and Care Board and a One Croydon Alliance response for Croydon Place was submitted
- 1.3 Following considerable engagement with the community and strategic partners, the South West London Integrated Care Partnership has co-produced an Integrated Care Partnership Strategy.
- 1.4 This included participation in the ICP strategy development workshop in May 2023, where there was good representation from Croydon system leads and key stakeholders.
- 1.5 It has been endorsed by all SWL Health and Wellbeing Chairs, including the Chair of the Croydon Health and Wellbeing Board.
- 1.6 The final version of the ICP strategy was approved by the South West London ICP Board on 20 July 2023. It includes shared key strategic priorities for system-level action and shared outcomes are being developed.
- 1.7 The final document be found here:  
<https://www.southwestlondonics.org.uk/publications/south-west-london-integrated-care-partnership-strategy/>
- 1.8 The Joint Forward Plan (JFP) is a five-year delivery plan for the NHS and describes how ICBs and their partner NHS trusts intend to meet the health needs of their population through arranging or providing NHS services.
- 1.9 It includes delivery plans for the integrated care strategy and aligns with joint local health and wellbeing strategies (JLHWSs).
- 1.10 In preparing or revising their JFPs, ICBs and their partner trusts are subject to a general legal duty to involve each HWB whose area coincides with that of the ICB.
- 1.11 In March 2023, Croydon Health and Wellbeing Board were asked to describe the priorities in its Health and Wellbeing Strategy that it would wish to see reflected in the Joint Forward Plan. The ICB place team were also asked to produce an up to date summary of the Health and Care Plan for Croydon.
- 1.12 These were submitted and included within the Joint Forward Plan.

- 1.13** The final document can be found here:  
<https://www.southwestlondon.icb.nhs.uk/publications/joint-forward-plan/>
- 1.14** South West London ICB have launched an Investment Fund, with funding available for local projects to benefit local people.
- 1.15** The fund, which is open for applications, closes on 10<sup>th</sup> November, 2023
- 1.16** Trialled in 2022-2023, it aims to support the work of local community and voluntary organisations, as well as drive innovation within the NHS and local authorities.
- 1.17** Last year saw 80 different projects awarded funding with a focus on tackling health inequalities and supporting with winter pressures.
- 1.18** This year the focus on health inequalities remains key with a dedicated health inequalities fund; the ICP Priorities Fund is to support with our workforce challenges across the system and the ICP's other shared priorities.
- 1.19** All organisations, big and small, have the opportunity to bid for funding for innovative projects that could have a big impact on health and wellbeing in South West London.
- 1.20** This year the Investment Fund has two parts: £5m allocated for the Integrated Care Partnership Priorities Fund and £4.3m for the Health Inequalities Fund.
- 1.21** There is commitment to work collectively at Croydon Place to submit applications which address priorities in the borough, and where possible working in collaboration with other SWL Places to optimise opportunities to innovate locally.

## **2 RECOMMENDATIONS**

The Health and Wellbeing Board is recommended:

- 2.1** To note the publication of the Integrated Care Partnership Strategy for South West London and the process for agreeing the Croydon place response to the draft.
- 2.2** To note the publication of the NHS Joint Forward Plan for SWL including the Croydon Health and Wellbeing Strategy priorities reflected.
- 2.3** To note the launch of the SWL Investment funding and the commitment for Croydon system partners to work collaboratively to identify and progress applications to address key priorities for Croydon Place.

## **3 REASONS FOR RECOMMENDATIONS**

- 3.1 The involvement of the Health and Wellbeing Board in the development of the NHS Joint Forward Plan is a requirement set out in the guidance underpinning the National Health Service Act 2006 (as amended by the Health and Care Act 2022).
- 3.2 Croydon's approach to integration across health and social care means that we continue to work in aligning our strategic objectives for the benefit of the residents we serve.
- 3.3 There is commitment to optimise the SWL Investment funding opportunity to support services locally for Croydon residents and emphasises the importance of working together on these issues at borough level, with enablers supported by the SWL system.

## **4 BACKGROUND AND DETAILS**

### **The SWL Integrated Care Partnership Strategy**

- 4.1 The Integrated Care Partnership is made up of all parts of the health and care system across the six boroughs.
- 4.2 The system-wide Integrated Care Partnership Strategy influenced the NHS Joint Forward Plan considerably, in terms of setting the strategic direction and so both of these strategic plans are developing together.
- 4.3 The priorities for the SWL ICP Strategy are:
  - Tackling and reducing health inequalities
  - Preventing ill-health, promoting self care and supporting people to manage their long term conditions
  - Supporting the health and care needs of children and young people
  - Targeting mental health
  - Community based support for older and frail people
- 4.4 The following cross cutting themes underpin the above priorities:
  - Equality, diversity and inclusion
  - Championing the Green agenda
  - Elevating patient, carers and community voices
- 4.5 The agreed focus for the first year of the strategy is 'tackling our system wide workforce challenges'.

### **The NHS Joint Forward Plan (JFP)**

- 4.6 The JFP describes how the ICB and its partner trusts will arrange and/or provide NHS services to meet their population's physical and mental health needs. It includes the delivery of universal NHS commitments, address ICSs' four core purposes and meet legal requirements.

**4.7** Systems have significant flexibility to determine their JFP's scope as well as how it is developed and structured. Legal responsibility for developing the JFP lies with the ICB and its partner trusts. However, systems are encouraged to use the JFP to develop a shared delivery plan for the integrated care strategy (developed by the ICP) and the Joint Local Health and Wellbeing Strategies, that is supported by the whole system, including local authorities and voluntary, community and social enterprise partners.

**4.8** The plan was published in June 2023.

### **Alignment between the SWL Integrated Care Strategy, the NHS Joint Forward Plan and Croydon's Health and Wellbeing Strategy**

**4.9** There is a clear synergy between the priorities set out in the SWL Integrated Care Strategy and the vision of the current Croydon Health and Wellbeing Strategy i.e. 'Croydon will be a healthy and caring borough where good health is the default not the exception and those that experience the worst health improve their health the fastest' underpinned by three key principles:

- Reducing inequalities
- Focusing on prevention, and
- Increased integration.

**4.10** The Health and Wellbeing Board contributed the priorities in its existing strategy with the ICB and asked the ICB to note that the Croydon Health and Wellbeing Strategy is being reviewed this year, so refreshed priorities may need to inform next year's NHS JFP. .

## **5. CONTRIBUTION TO COUNCIL PRIORITIES**

There is particular relevance to a number of outcomes and priorities in the Mayor's Business Plan (2022-26), including:

- People can lead healthier and independent lives for longer
  - Work with partners and the VCFS to promote independence, health and wellbeing and keep vulnerable adults safe.
  - Work closely with health services and the VCFS to improve resident health and reduce health inequalities.
- Children and young people in Croydon have the chance to thrive, learn and fulfil their potential
- Croydon is a cleaner, safer and healthier place, a borough we are proud to call home.

## **6. IMPLICATIONS**

### **6.1 FINANCIAL IMPLICATIONS**

**6.1.1** There are no direct financial implications as a result of this report.

## **6.2 LEGAL IMPLICATIONS**

**6.2.1** As set out in Section 3.1.

## **6.3 EQUALITIES IMPLICATIONS**

**8.3.1** Reducing health inequalities is a key aim of the SWL Integrated Care Partnership Strategy and plans to deliver on this aim will be described in the NHS Joint Forward Plan.